

## 2016/17 BUDGET BY HEADS OF SERVICE BY BUDGET BUILD

Appendix D (i)

2016/17 BUDGET BY HEADS OF SERVICE BY BUDGET BUILD	Virements and income					2016/17 NET BUDGET
	Opening BASE BUDGET	reallocations	Inflation	Pressures	Efficiencies	
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Social Care, Health &amp; Housing</b>						
5000 Director of Social Care, Health, Housing						
50000 Director of Social Care Health & Housing	192	-	663	4	(30)	829
50010 Managing Accom Needs of Older	5	-	(0)	0	-	5
	<b>197</b>	<b>-</b>	<b>663</b>	<b>4</b>	<b>(30)</b>	<b>834</b>
5150 Housing Solutions (GF)						
51500 Housing Solutions	1,498	-	16	968	(175)	2,307
51600 Private Sector Housing options (GF)	(253)	-	-	-	-	(253)
51700 Housing Management (GF)	(47)	350	-	-	-	303
	<b>1,198</b>	<b>350</b>	<b>16</b>	<b>968</b>	<b>(175)</b>	<b>2,357</b>
5200 Adult Social Care						
52000 Assistant Director Adult Social Care	106	-	9	843	(276)	683
52100 Older People and Physical Disability Mgt	330	-	3	4	-	337
52140 Older People - Day Care	534	-	13	138	(33)	652
52160 Enablement	828	-	26	33	-	887
52180 OPPD Care Management - Central	923	-	9	15	-	947
52185 OPPD Care Management - North	11,096	388	13	1,774	(1,345)	11,926
52190 OPPD Care Management - South	9,774	371	14	1,548	(1,499)	10,208
52300 LD and MH Management	547	-	4	6	-	557
52301 Under 65 Mental Health Packages	903	-	-	-	(14)	889
52420 Learning Disabilities - A&C	17,687	-	11	2,260	(875)	19,082
52440 Learning Disabilities - Direct Services	3,921	-	40	69	(100)	3,930
52460 Sheltered Employment	129	-	12	1	-	142
52600 Emergency Duty Team	222	-	6	38	(20)	245
52700 Residential Homes for Older People	3,590	-	196	32	-	3,818
	<b>50,590</b>	<b>759</b>	<b>355</b>	<b>6,761</b>	<b>(4,162)</b>	<b>54,303</b>
5300 Commissioning						
53000 Assistant Director Commissioning	118	-	2	45	-	164
53300 Contracts	2,762	-	-	-	(8)	2,754
53301 LD Transfer	3,832	-	0	-	-	3,832
53400 Housing Support Service	2,068	(350)	-	-	(414)	1,304
53600 Contracting	564	-	4	47	-	614
53700 Personalisation	456	-	0	20	-	476
53800 Commissioning	372	-	4	136	-	513
	<b>10,171</b>	<b>(350)</b>	<b>10</b>	<b>248</b>	<b>(422)</b>	<b>9,657</b>

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	Opening BASE BUDGET	reallocations	Inflation	Pressures	Efficiencies	
	£'000	£'000	£'000	£'000	£'000	£'000
5400 Resources - SCH&H						
54000 Asst Director - Business and Performance	44	-	1	241	(1,537)	(1,250)
54100 Business Systems	1,044	-	13	72	(23)	1,106
54200 Partnership & Performance	644	-	9	360	(100)	913
	<b>1,732</b>	<b>-</b>	<b>24</b>	<b>673</b>	<b>(1,660)</b>	<b>769</b>
<b>Total Social Care, Health and Housing</b>	<b>63,888</b>	<b>759</b>	<b>1,068</b>	<b>8,654</b>	<b>(6,449)</b>	<b>67,921</b>
<b>Children's Services</b>						
4000 Director of Children's Services						
40000 Directors Cost Centre	412	-	4	8	(60)	364
	<b>412</b>	<b>-</b>	<b>4</b>	<b>8</b>	<b>(60)</b>	<b>364</b>
4100 Children's Services Operations						
41000 AD - CSS	989	-	7	13	-	1,010
41200 Children in Care & Care Leavers	3,254	(42)	21	28	(8)	3,253
41205 LAC Placement Costs	9,144	-	9	175	(937)	8,391
41210 Intake and Family Support	5,845	-	48	365	(12)	6,246
41300 Children with Disabilities Service Manager	2,851	-	17	22	(158)	2,732
41400 Quality Assurance CRS Service Manager	1,163	42	11	15	(60)	1,170
41500 Fostering & Adoption Service Manager	3,680	-	16	419	-	4,115
43300 Early Intervention / Prevention Serv Manager	4,641	-	26	150	(311)	4,506
	<b>31,567</b>	<b>-</b>	<b>154</b>	<b>1,187</b>	<b>(1,486)</b>	<b>31,423</b>
4200 Commissioning & Partnerships						
42000 AD - Commissioning & Partnerships	165	-	3	6	-	174
41600 Local Safeguarding Children's Board	121	-	1	2	-	124
42300 Children's Services Commissioning	376	-	4	6	(56)	329
43100 Youth Service	1,824	-	6	10	(25)	1,815
44500 Head of Partnerships & Workforce Dev	984	-	7	9	(125)	875
44650 Head of Performance	229	-	3	5	-	237
	<b>3,700</b>	<b>-</b>	<b>24</b>	<b>37</b>	<b>(206)</b>	<b>3,555</b>
4400 Partnerships						
44000 Partnerships	593	-	2	3	(42)	555
	<b>593</b>	<b>-</b>	<b>2</b>	<b>3</b>	<b>(42)</b>	<b>555</b>

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	Opening BASE BUDGET	reallocations	Inflation	Pressures	Efficiencies	
	£'000	£'000	£'000	£'000	£'000	£'000
4500 Education Services						
44300 Education Services	995	-	18	56	(29)	1,040
45000 AD Education Services	189	-	2	3	-	194
45600 Music Service	48	-	8	9	(30)	34
45700 School Organisation & Capital Planning	264	-	5	22	-	290
	<b>1,496</b>	-	<b>32</b>	<b>89</b>	<b>(59)</b>	<b>1,558</b>
4950 Central DSG/YPLA						
49500 Central Retained Funds	(1,356)	-	-	-	-	(1,356)
	<b>(1,356)</b>	-	-	-	-	<b>(1,356)</b>
<b>Total Children's Services</b>	<b>36,412</b>	-	<b>216</b>	<b>1,324</b>	<b>(1,853)</b>	<b>36,099</b>
<b>Community Services</b>						
6200 Community Services Director						
62000 Community Services Director	396	-	4	5	(142)	262
	<b>396</b>	-	<b>4</b>	<b>5</b>	<b>(142)</b>	<b>262</b>
6400 Highways Transportation						
64000 AD Highways & Transportation	139	-	1	2	-	143
64001 Highways Contracts	5,011	-	28	65	(189)	4,916
64003 Passenger Transport Services	13,170	-	271	262	(260)	13,443
65003 Transport Strategy & Countryside	532	-	7	306	(589)	256
42350 JSCS Transport	362	-	-	-	-	362
	<b>19,214</b>	-	<b>308</b>	<b>636</b>	<b>(1,038)</b>	<b>19,120</b>
6800 Environmental Services						
63005 Libraries	2,794	-	42	20	(192)	2,664
68001 Emergency Planning	195	-	3	3	(40)	160
68002 Public Protection	1,093	-	17	23	(223)	910
68003 Community Safety	1,190	-	9	83	(86)	1,195
68004 Waste Strategy	18,592	-	438	627	(562)	19,094
68005 Leisure Services	1,047	-	9	13	(660)	409
68006 Parking	(278)	-	5	44	(289)	(518)
	<b>24,632</b>	-	<b>522</b>	<b>812</b>	<b>(2,052)</b>	<b>23,914</b>

<b>2016/17 BUDGET BY HEADS OF SERVICE BY BUDGET BUILD</b>	<b>Opening BASE BUDGET</b>	<b>Virements and income reallocations</b>	<b>Inflation</b>	<b>Pressures</b>	<b>Efficiencies</b>	<b>2016/17 NET BUDGET</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
7600 Chief Assets Officer						
76050 Chief Assets Officer	(79)	-	4	42	(282)	(315)
76000 Corporate Assets	(404)	-	32	29	(123)	(466)
76300 Facilities and Maintenance	4,729	478	114	146	(295)	5,174
	<b>4,246</b>	<b>478</b>	<b>151</b>	<b>217</b>	<b>(700)</b>	<b>4,393</b>
<b>Total Community Services</b>	<b>48,489</b>	<b>478</b>	<b>984</b>	<b>1,670</b>	<b>(3,932)</b>	<b>47,689</b>
<b>Regeneration and Business Support</b>						
6100 Service Development						
66000 Regeneration & Business Support Director	463	-	4	364	-	832
	<b>463</b>	<b>-</b>	<b>4</b>	<b>364</b>	<b>-</b>	<b>832</b>
6300 Business and Investment						
63000 Group Manager - Business and Investment	686	-	7	10	(70)	633
63001 Business and Employment - Economy	98	-	-	-	-	98
63002 Investment	43	-	0	0	-	43
63003 External European Funding Schemes	129	-	1	1	(10)	121
63004 Employment Skills	(22)	-	6	6	(5)	(15)
	<b>935</b>	<b>-</b>	<b>14</b>	<b>17</b>	<b>(85)</b>	<b>880</b>
6500 Planning						
65000 AD Planning	643	-	2	3	-	647
65001 Development Plan & Strategic Housing	1,372	-	12	18	-	1,401
65002 Development Management	139	-	19	26	(217)	(33)
65004 Building Control	1,035	-	48	11	-	1,094
65005 Archaeology	(3)	-	11	12	-	20
65006 Minerals and Waste	231	-	4	6	-	241
	<b>3,417</b>	<b>-</b>	<b>96</b>	<b>75</b>	<b>(217)</b>	<b>3,371</b>
<b>Total Regeneration and Business Support</b>	<b>4,815</b>	<b>-</b>	<b>114</b>	<b>456</b>	<b>(302)</b>	<b>5,083</b>

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	Opening BASE BUDGET	reallocations	Inflation	Pressures	Efficiencies	
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Public Health</b>						
8000 Director of Public Health						
81000 Director of Public Health	(11,421)	(1,902)	-	1,279	-	(12,045)
	<b>(11,421)</b>	<b>(1,902)</b>	<b>-</b>	<b>1,279</b>	<b>-</b>	<b>(12,045)</b>
8010 Asst Director of Public Health						
80100 AD (Shared Svcs/Mngmnt Tm/Doolittle Mill/Other)	1,832	(8)	14	5	(520)	1,322
80101 Bedfordshire Drugs Action Team	2,924	2	1	1	(430)	2,498
80102 Children and Young People	5,390	1,903	2	3	(252)	7,046
80103 Adults and Older People	1,280	5	4	7	(77)	1,219
	<b>11,425</b>	<b>1,902</b>	<b>21</b>	<b>15</b>	<b>(1,279)</b>	<b>12,085</b>
<b>Total Public Health</b>	<b>4</b>	<b>-</b>	<b>21</b>	<b>1,294</b>	<b>(1,279)</b>	<b>40</b>
<b>Improvement and Corporate Services</b>						
1500 Director of Improvement & Corporate Services						
15000 Director of Improvement & Corporate Services	248	-	2	5	(103)	152
	<b>248</b>	<b>-</b>	<b>2</b>	<b>5</b>	<b>(103)</b>	<b>152</b>
2100 Communications & Insight						
21000 Communications	145	-	2	3	(60)	89
21100 Corporate Communications	136	-	1	2	-	139
21200 Media, Editorial Marketing	151	-	1	2	-	154
21300 Digital Comms	231	-	1	2	-	234
21400 Consultation & Intelligence	178	-	1	2	-	181
	<b>840</b>	<b>-</b>	<b>7</b>	<b>11</b>	<b>(60)</b>	<b>798</b>
2200 Customer Services						
22200 Head of Customer Services	1,841	-	18	26	(56)	1,829
	<b>1,841</b>	<b>-</b>	<b>18</b>	<b>26</b>	<b>(56)</b>	<b>1,829</b>
2300 Programme & Performance						
23000 Programme & Performance Operational	267	-	3	4	-	273
23400 Programme & Performance Non-Operational	98	-	-	-	-	98
	<b>365</b>	<b>-</b>	<b>3</b>	<b>4</b>	<b>-</b>	<b>372</b>
2500 Policy & Strategy						
25000 Policy & Strategy	197	-	2	3	-	202
	<b>197</b>	<b>-</b>	<b>2</b>	<b>3</b>	<b>-</b>	<b>202</b>

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	£'000	£'000	£'000	£'000	£'000	£'000
2700 E Procurement & Payments (OH)						
27000 E Procurement & Payments	(321)	-	4	7	(55)	(365)
	<b>(321)</b>	-	<b>4</b>	<b>7</b>	<b>(55)</b>	<b>(365)</b>
7300 People (OH)						
73000 Operational HR	2,150	-	19	30	(109)	2,090
73010 TU Facilities	76	-	1	1	-	77
73020 Corporate Development	305	-	-	-	-	305
	<b>2,531</b>	-	<b>20</b>	<b>31</b>	<b>(109)</b>	<b>2,472</b>
7410 Information Technologies						
74000 Head of Systems (Operations)	6,262	(478)	38	59	(337)	5,543
	<b>6,262</b>	<b>(478)</b>	<b>38</b>	<b>59</b>	<b>(337)</b>	<b>5,543</b>
7500 Legal & Democratic Services						
75110 Head of Legal Services	2,245	-	17	26	(278)	2,010
75200 Head of Democratic Services	1,615	-	18	26	(5)	1,654
75210 Committee Services	248	-	2	4	-	253
75300 Registration & Coroner Service	332	-	7	10	(30)	319
	<b>4,440</b>	-	<b>44</b>	<b>65</b>	<b>(313)</b>	<b>4,235</b>
<b>Total Improvement and Corporate Services</b>	<b>16,403</b>	<b>(478)</b>	<b>137</b>	<b>211</b>	<b>(1,033)</b>	<b>15,238</b>
<b>Corporate Resources</b>						
1100 Chief Executive (OH)						
11000 Chief Executive	302	-	3	5	-	310
	<b>302</b>	-	<b>3</b>	<b>5</b>	-	<b>310</b>



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	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Landlord Business</b>						
51000 Assistant Director Housing Service (HRA)	18,698	(867)	-	-	-	17,832
51100 Housing Management (HRA)	(25,257)	935	-	-	-	(24,322)
51200 Asset Management (HRA)	6,486	(410)	-	-	-	6,076
51300 Financial Inclusion (HRA)	88	326	-	-	-	414
	<b>15</b>	<b>(15)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>
<b>Total Landlord Business</b>	<b>15</b>	<b>(15)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>
<b>Schools</b>						
45500 PVIs	5,309	-	-	-	-	5,309
30000 Nursery School Control Account	996	-	-	-	-	996
60000 Lower School Control Account	73,815	-	-	-	-	73,815
70000 Middle School Control Account	44,176	-	-	-	-	44,176
80000 Upper School Control Account	45,358	-	-	-	-	45,358
90000 Special School Control Account	6,425	-	-	-	-	6,425
49000 School ISB Funding	(176,080)	-	-	-	-	(176,080)
<b>Total Schools</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>
<b>TOTAL</b>	<b>186,510</b>	<b>(0)</b>	<b>2,660</b>	<b>15,279</b>	<b>(15,257)</b>	<b>189,193</b>