2017/18 BUDGET BY HEADS OF SERVICE BY EXPENDITURE TYPE

	Payroll related £'000	Running Costs £'000	TOTAL SPEND £'000	Sales, Fees and Charges £'000	Grants and other income £'000	TOTAL INCOME £'000	2017/18 NET BUDGET £'000
Social Care, Health & Housing							
5000 Director of Social Care, Health, Housing							
50000 Director of Social Care Health & Housing	255	10	266	-	(65)	(65)	**201**
50010 Managing Accom Needs of Older	403	11	413	-	(361)	(361)	**53**
	658	**21**	**679**	**-**	**(425)**	**(425)**	**253**
5050.2 Procurement & Customer Services							
22200.2 Head of Customer Services	1,667	86	1,753	-	(203)	(203)	**1,550**
27000.2 Procurement	460	(60)	400	(895)	(35)	(930)	**(530)**
	2,127	**26**	**2,153**	**(895)**	**(238)**	**(1,133)**	**1,020**
5150 Housing Solutions (GF)							
51500 Housing Solutions	1,581	1,260	2,841	(27)	(483)	(510)	**2,332**
51600 Private Sector Housing options (GF)	-	(47)	(47)	(207)	(45)	(252)	**(300)**
51700 Housing Management (GF)	457	1,336	1,793	(254)	(485)	(739)	**1,054**
	2,038	**2,548**	**4,587**	**(488)**	**(1,013)**	**(1,501)**	**3,086**
5200 Adult Social Care							
52000 Assistant Director Adult Social Care	2,242	71	2,312	-	(284)	(284)	**2,028**
52100 Older People and Physical Disability Mgt	305	15	320	-	-	-	**320**
52140 Older People - Day Care	599	172	771	(137)	(36)	(173)	**598**
52160 Enablement	2,665	384	3,049	-	(1,770)	(1,770)	**1,279**
52180 OPPD Care Management - Central	1,171	214	1,385	-	(410)	(410)	**975**
52185 OPPD Care Management - North	1,375	13,819	15,194	(3,327)	(1,071)	(4,399)	**10,796**
52190 OPPD Care Management - South	1,493	16,011	17,505	(3,778)	(1,077)	(4,855)	**12,650**
52300 LD and MH Management	547	16	563	-	-	-	**563**
52301 Under 65 Mental Health Packages	-	1,032	1,032	(54)	(39)	(93)	**939**
52420 Learning Disabilities - A&C	1,199	21,889	23,087	(1,712)	(885)	(2,597)	**20,490**
52440 Learning Disabilities - Direct Services	3,759	231	3,990	(25)	-	(25)	**3,965**
52460 Sheltered Employment	14	-	14	-	-	-	**14**
52500 Drug Action Team	-	-	-	-	-	-	**-**
52600 Emergency Duty Team	646	11	657	(404)	-	(404)	**254**
52700 Residential Homes for Older People	3,853	968	4,822	(1,618)	-	(1,618)	**3,204**
	19,869	**54,833**	**74,703**	**(11,055)**	**(5,573)**	**(16,628)**	**58,074**
5300 Commissioning							
53000 Assistant Director Commissioning	15	1	16	-	-	-	**16**
53300 Contracts	-	5,935	5,935	(568)	(2,495)	(3,063)	**2,872**
53301 LD Transfer	-	5,625	5,625	(76)	(271)	(347)	**5,278**
53400 Housing Support Service	-	66	66	-	-	-	**66**
53600 Contracting	392	239	630	-	-	-	**630**
53700 Carers Service & Service Users Involvement	2	1,346	1,348	(204)	(651)	(855)	**493**
53800 Commissioning	482	105	587	-	(100)	(100)	**487**
	890	**13,317**	**14,207**	**(848)**	**(3,516)**	**(4,365)**	**9,842**
5400 Resources - SCH&H							
54000 Asst Director - Business and Performance	150	31	182	-	(651)	(651)	**(470)**
54100 Business Systems	159	58	217	-	(5)	(5)	**212**
54100.2 Business Systems	0	-	0	-	-	-	**0**
54200 Partnership & Performance	907	17	923	-	(294)	(294)	**630**
	1,216	**106**	**1,322**	**-**	**(950)**	**(950)**	**372**
Total Social Care, Health and Housing	**26,799**	**70,852**	**97,650**	**(13,286)**	**(11,715)**	**(25,002)**	**72,649**
Children's Services							
4000 Director of Children's Services							
40000 Directors Cost Centre	467	307	774	-	(100)	(100)	**674**
	467	**307**	**774**	**-**	**(100)**	**(100)**	**674**
4100 Children's Services Operations							
41000 AD - CSS	816	147	963	-	-	-	963
41200 Children in Care & Care Leavers	2,186	1,127	3,313	-	(86)	(86)	3,227
41205 LAC Placement Costs	979	9,008	9,987	(599)	(534)	(1,133)	8,854
41210 Intake and Family Support	5,473	321	5,794	-	-	-	5,794
41300 Children with Disabilities Service Manager	1,686	1,239	2,925	-	(100)	(100)	2,825
41400 Quality Assurance CRS Service Manager	1,201	35	1,237	-	-	-	1,237
41500 Fostering & Adoption Service Manager	1,845	2,216	4,061	(123)	-	(123)	3,938
43300 Early Intervention / Prevention Serv Manager	2,537	3,637	6,174	-	(2,022)	(2,022)	4,152
	16,722	**17,731**	**34,453**	**(722)**	**(2,742)**	**(3,463)**	**30,990**
4200 Commissioning & Partnerships							
42000 AD - Commissioning & Partnerships	399	32	431	-	-	-	**431**
41600 Local Safeguarding Children's Board	113	13	126	-	-	-	126
42300 Children's Services Commissioning	163	9	172	(40)	-	(40)	**132**
43100 Youth Service	684	1,157	1,842	(16)	(28)	(44)	**1,798**
44500 Head of Partnerships & Workforce Dev	576	612	1,188	(480)	(34)	(514)	**674**
44650 Head of Performance	368	33	402	(18)	-	(18)	**383**
	2,303	**1,857**	**4,160**	**(554)**	**(62)**	**(616)**	**3,544**
4400 Partnerships							
44000 Partnerships	187	335	523	-	-	-	523
	187	**335**	**523**	**-**	**-**	**-**	**523**
4500 Education Services							
44300 Education Services	1,666	12,314	13,980	(300)	(12,502)	(12,802)	**1,177**
45000 AD Education Services	553	-	553	-	(157)	(157)	**395**
45600 Music Service	620	407	1,027	(627)	(374)	(1,002)	**25**
45700 School Organisation & Capital Planning	618	296	914	(36)	(260)	(296)	**618**
	3,457	**13,017**	**16,474**	**(963)**	**(13,295)**	**(14,258)**	**2,216**
4950 Central DSG/YPLA							
49500 Central Retained Funds	-	-	-	-	(1,924)	(1,924)	(1,924)
44400 Other School Budgets	-	4,648	4,648	-	(4,648)	(4,648)	-
	-	**4,648**	**4,648**	**-**	**(6,571)**	**(6,571)**	**(1,924)**
Total Children's Services	**23,136**	**37,895**	**61,031**	**(2,239)**	**(22,770)**	**(25,008)**	**36,023**

2017/18 BUDGET BY HEADS OF SERVICE BY EXPENDITURE TYPE

	Payroll related £'000	Running Costs £'000	TOTAL SPEND £'000	Sales, Fees and Charges £'000	Grants and other income £'000	TOTAL INCOME £'000	2017/18 NET BUDGET £'000
Community Services							
6200 Community Services Director							
62000 Community Services Director	258	(40)	218	-	-	-	218
	258	**(40)**	**218**	**-**	**-**	**-**	**218**
			-				-
6400 Highways Transportation			-				-
64000 AD Highways & Transportation	-	-	-	-	-	-	-
64001 Highways Contracts	2,049	4,482	6,531	(1,485)	-	(1,485)	5,046
64003 Passenger Transport Services	1,741	4,359	6,100	(639)	(46)	(685)	5,415
65003 Transport Strategy	267	-	267	-	(1,354)	(1,354)	(1,086)
42350 Educational Transport	127	7,098	7,226	(121)	(122)	(243)	6,982
	4,185	**15,939**	**20,124**	**(2,245)**	**(1,522)**	**(3,767)**	**16,357**
			-				
6800 Environmental Services			-				
63005 Libraries	1,988	1,119	3,108	(450)	(3)	(454)	2,654
68001 Emergency Planning	280	32	313	(161)	-	(161)	152
68002 Public Protection	1,440	81	1,520	(580)	(170)	(750)	770
68003 Community Safety	1,081	401	1,482	(113)	(62)	(175)	1,307
68004 Waste Services	925	18,838	19,763	(438)	-	(438)	19,325
68005 Leisure & Active Lifestyles	958	1,107	2,065	(1,356)	(291)	(1,646)	419
68006 Parking	536	476	1,012	(1,712)	(4)	(1,716)	(704)
	7,209	**22,054**	**29,263**	**(4,810)**	**(530)**	**(5,340)**	**23,923**
7600 Chief Assets Officer							
76050 Chief Assets Officer	281	(97)	184	-	(140)	(140)	44
76000 Corporate Assets	1,018	669	1,687	(2,442)	(29)	(2,471)	(785)
76300 Hd of Facilities, Maintenance & Development	728	7,941	8,669	(1,778)	(1,926)	(3,704)	4,965
16000 Working Smarter	1	(3)	(2)	-	-	-	(2)
	2,027	**8,510**	**10,537**	**(4,221)**	**(2,095)**	**(6,315)**	**4,222**
Total Community Services	**13,679**	**46,463**	**60,142**	**(11,275)**	**(4,147)**	**(15,422)**	**44,720**
Regeneration and Business Support							
6100 Service Development			-				
66000 Regeneration & Business Support Director	828	34	862	-	-	-	862
	828	**34**	**862**	**-**	**-**	**-**	**862**
			-				
6300 Business and Investment			-				
63000 Group Manager - Business and Investment	619	104	723	-	-	-	723
63001 Business and Employment - Economy	-	122	122	-	(10)	(10)	112
63002 Investment	41	23	64	-	(20)	(20)	44
63004 Employment & Skills	669	691	1,360	-	(1,340)	(1,340)	20
	1,330	**939**	**2,269**	**-**	**(1,370)**	**(1,370)**	**899**
			-				
6500 Development Infrastructure			-				
65000 Group Manager - Business and Investment	217	6	223	-	-	-	223
65001 Development Plan & Strategic Housing	1,344	259	1,604	-	(30)	(30)	1,574
65002 Development Management	3,390	746	4,135	(3,431)	(113)	(3,544)	591
65004 Building Control	1,015	804	1,819	(786)	(6)	(792)	1,027
65005 Archaeology	1,323	426	1,749	(1,768)	-	(1,768)	(19)
65006 Minerals and Waste	463	18	481	(238)	-	(238)	243
	7,753	**2,258**	**10,011**	**(6,223)**	**(149)**	**(6,372)**	**3,639**
Total Regeneration and Business Support	**9,910**	**3,232**	**13,142**	**(6,223)**	**(1,519)**	**(7,742)**	**5,400**
Public Health							
8000 Director of Public Health							
81000 Director of Public Health	-	1,556	1,556	(24)	(12,591)	(12,615)	(11,059)
	-	**1,556**	**1,556**	**(24)**	**(12,591)**	**(12,615)**	**(11,059)**
8010 Asst Director of Public Health							
80100 AD (Shared Srvcs/Mngmnt Tm/Doolittle Mill/Other)	282	1,007	1,288	(135)	(38)	(173)	1,116
80101 Bedfordshire Drugs Action Team	57	4,029	4,087	(1,648)	-	(1,648)	2,438
80102 Children and Young People	210	9,319	9,529	(2,850)	-	(2,850)	6,679
80103 Adults and Older People	388	481	869	-	-	-	869
	938	**14,835**	**15,773**	**(4,632)**	**(38)**	**(4,670)**	**11,102**
Total Public Health	**938**	**16,391**	**17,329**	**(4,656)**	**(12,629)**	**(17,285)**	**43**
Chief Executive's							
1100 Chief Executive (OH)							
11000 Chief Executive	301	8	308	-	-	-	308
	301	**8**	**308**	**-**	**-**	**-**	**308**
2100 Communications (OH)							
21000 Communications	148	(11)	137	-	(47)	(47)	89
21100 Corporate Communications	459	48	508	(33)	(8)	(41)	467
21400 Consultation & Intelligence	142	41	184	-	-	-	184
23000 Knowledge and Insight	267	(70)	198	-	-	-	198
23400 Corporate Subscriptions	-	98	98	-	-	-	98
	1,017	**107**	**1,124**	**(33)**	**(55)**	**(88)**	**1,036**
7410 Information Technology (OH)							
74000 IT Operations	2,875	(235)	2,640	-	(374)	(374)	2,266
74001 IT Corporate	-	4,336	4,336	(753)	(611)	(1,364)	2,972
	2,875	**4,101**	**6,975**	**(753)**	**(985)**	**(1,738)**	**5,238**
Total Chief Executive's	**4,192**	**4,216**	**8,408**	**(786)**	**(1,040)**	**(1,826)**	**6,582**

2017/18 BUDGET BY HEADS OF SERVICE BY EXPENDITURE TYPE

	Payroll related £'000	Running Costs £'000	TOTAL SPEND £'000	Sales, Fees and Charges £'000	Grants and other income £'000	TOTAL INCOME £'000	2017/18 NET BUDGET £'000
Resources							
7200 Chief Finance Officer							
72000 Chief Finance Officer	282	41	323	-	(172)	(172)	151
22400 Head of Revenues & Benefits	3,041	57,312	60,353	(1,885)	(57,437)	(59,322)	1,032
22400.1 Housing Benefit Transactions	-	-	-	-	-	-	-
72020 Financial Performance and Support	1,494	(51)	1,443	(15)	(110)	(125)	1,318
72010 Financial Control	760	1,258	2,017	(743)	(209)	(952)	1,066
77000 Head of Audit	408	206	614	-	(33)	(33)	581
54100.1 Business Systems (from SCH&H to Resources)	1,096	81	1,177	(86)	(112)	(197)	979
	7,081	**58,847**	**65,928**	**(2,729)**	**(58,072)**	**(60,801)**	**5,127**
1500 Director of Improvement & Corporate Services (OH)							
15000 Director of Improvement & Corporate Services	2	-	2	-	-	-	2
	2	**-**	**2**	**-**	**-**	**-**	**2**
2500 Governance (OH)							
25000 Policy & Strategy	193	11	204	-	-	-	204
75200 Head of Democratic Services	1,898	166	2,064	(551)	(7)	(557)	1,507
75210 Committee Services	248	(18)	231	(10)	(16)	(26)	205
75300 Registration & Coroner Service (Not OH)	879	707	1,586	(615)	(544)	(1,159)	427
	3,219	**866**	**4,084**	**(1,176)**	**(567)**	**(1,743)**	**2,342**
7300 People (OH)							
73000 Operational HR	2,247	(97)	2,150	-	(180)	(180)	1,970
73010 TU Facilities	90	-	90	-	(12)	(12)	78
73020 Corporate Development	157	48	205	-	-	-	205
73020.1 Member Development	-	-	-	-	-	-	-
	2,494	**(49)**	**2,445**	**-**	**(192)**	**(192)**	**2,253**
7500 Legal Services (OH)							
75110 LGSS Contract	147	1,917	2,064	(146)	(96)	(242)	1,822
	147	**1,917**	**2,064**	**(146)**	**(96)**	**(242)**	**1,822**
Total Resources	**12,942**	**61,581**	**74,523**	**(4,050)**	**(58,927)**	**(62,977)**	**11,546**
Corporate Costs							
7800 Corporate Costs							
78000 Corporate Costs	2,927	14,489	17,416	-	(1,001)	(1,001)	16,415
78050 Nominated Council Costs	-	-	-	-	-	-	-
	2,927	**14,489**	**17,416**	**-**	**(1,001)**	**(1,001)**	**16,415**
7900 Contingency & Reserves							
79100 Contingency & Reserves	-	3,150	3,150	-	(6,947)	(6,947)	(3,797)
	-	**3,150**	**3,150**	**-**	**(6,947)**	**(6,947)**	**(3,797)**
Total Corporate Costs	**2,927**	**17,639**	**20,567**	**-**	**(7,948)**	**(7,948)**	**12,619**
Landlord Business							
51000 Assistant Director Housing Service (HRA)	601	16,565	17,165	(121)	-	(121)	**17,044**
51100 Housing Management (HRA)	2,822	1,950	4,771	(54)	(28,494)	(28,548)	**(23,777)**
51200 Asset Management (HRA)	1,062	5,088	6,150	(17)	(10)	(27)	**6,123**
51300 Financial Inclusion (HRA)	279	372	651	-	(121)	(121)	**530**
51350 Housing Investment	528	(450)	78	-	-	-	**78**
	5,292	**23,524**	**28,816**	**(191)**	**(28,625)**	**(28,816)**	**0**
Total Landlord Business	**5,292**	**23,524**	**28,816**	**(191)**	**(28,625)**	**(28,816)**	**0**
Schools							
45500 PVIs	-	171	171	-	5,138	5,138	5,309
30000 Nursery School Control Account	-	-	-	-	638	638	638
60000 Lower School Control Account	-	-	-	-	55,135	55,135	55,135
70000 Middle School Control Account	-	-	-	-	8,993	8,993	8,993
80000 Upper School Control Account	-	-	-	-	9,462	9,462	9,462
90000 Special School Control Account	-	-	-	-	6,759	6,759	6,759
49000 School ISB Funding	-	245	245	-	(86,541)	(86,541)	(86,296)
Total Schools	**-**	**416**	**416**	**-**	**(416)**	**(416)**	**(0)**
TOTAL (including HRA and Schools)	**99,815**	**282,208**	**382,024**	**(42,708)**	**(149,735)**	**(192,443)**	**189,581**
TOTAL (excluding HRA and Schools)	**94,524**	**258,268**	**352,792**	**(42,517)**	**(120,695)**	**(163,211)**	**189,581**