

## Appendix D (iii) - Efficiencies by Category

### Category Summary

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(8,225)	(7,816)	(3,668)	(963)	(20,672)
B	Determining the Council's offer	(1,459)	(1,546)	(2,741)	(875)	(6,621)
C	Withdrawing services	116	-	-	(578)	(462)
D	Intervening early to reduce demand	(2,518)	(2,191)	(2,534)	(2,258)	(9,501)
E	Generating Income	(1,831)	(2,716)	(2,288)	(1,180)	(8,015)
F	Unachievable efficiencies	-	-	(393)	(375)	(768)
G	New efficiencies identified	100	-	-	-	100
<b>Total</b>		<b>(13,817)</b>	<b>(14,269)</b>	<b>(11,624)</b>	<b>(6,229)</b>	<b>(45,939)</b>

### Social Care, Health and Housing

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(2,102)	(1,937)	332	(212)	(3,919)
B	Determining the Council's offer	(725)	(950)	(1,400)	(700)	(3,775)
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	(1,806)	(2,171)	(2,475)	(2,258)	(8,710)
E	Generating Income	(763)	(677)	(221)	(226)	(1,887)
F	Unachievable efficiencies	-	-	-	-	-
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(5,396)</b>	<b>(5,735)</b>	<b>(3,764)</b>	<b>(3,396)</b>	<b>(18,291)</b>

### Children's Services

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(541)	(382)	(300)	-	(1,223)
B	Determining the Council's offer	(33)	(21)	(46)	-	(100)
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	(637)	(20)	(59)	-	(716)
E	Generating Income	-	-	-	-	-
F	Unachievable efficiencies	-	-	(375)	(375)	(750)
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(1,211)</b>	<b>(423)</b>	<b>(780)</b>	<b>(375)</b>	<b>(2,789)</b>

### Community Services

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(1,272)	(2,370)	(427)	(241)	(4,310)
B	Determining the Council's offer	(701)	(575)	(1,295)	(175)	(2,746)
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	(75)	-	-	-	(75)
E	Generating Income	(597)	(1,565)	(1,783)	(954)	(4,899)
F	Unachievable efficiencies	-	-	-	-	-
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(2,645)</b>	<b>(4,510)</b>	<b>(3,505)</b>	<b>(1,370)</b>	<b>(12,030)</b>

### Regeneration and Business Support

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	75	(190)	(40)	-	(155)
B	Determining the Council's offer	-	-	-	-	-
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	-	-	-	-	-
E	Generating Income	(246)	(255)	(185)	-	(686)
F	Unachievable efficiencies	-	-	(18)	-	(18)
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(171)</b>	<b>(445)</b>	<b>(243)</b>	<b>-</b>	<b>(859)</b>

### Public Health

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(699)	(62)	(69)	(360)	(1,190)
B	Determining the Council's offer	-	-	-	-	-
C	Withdrawing services	116	-	-	(578)	(462)
D	Intervening early to reduce demand	-	-	-	-	-
E	Generating Income	-	-	-	-	-
F	Unachievable efficiencies	-	-	-	-	-
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(583)</b>	<b>(62)</b>	<b>(69)</b>	<b>(938)</b>	<b>(1,652)</b>

### Chief Executives Team

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(181)	-	-	-	(181)
B	Determining the Council's offer	-	-	-	-	-
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	-	-	-	-	-
E	Generating Income	-	-	-	-	-
F	Unachievable efficiencies	-	-	-	-	-
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(181)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(181)</b>

### Resources

Ref	Category	2018/19	2019/20	2020/21	2021/22	Total
		£'000s	£'000s	£'000s	£'000s	£'000s
A	Delivering operating efficiencies	(745)	(73)	(73)	-	(891)
B	Determining the Council's offer	-	-	-	-	-
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	-	-	-	-	-
E	Generating Income	(225)	(219)	(99)	-	(543)
F	Unachievable efficiencies	-	-	-	-	-
G	New efficiencies identified	100	-	-	-	100
<b>Total</b>		<b>(869)</b>	<b>(292)</b>	<b>(172)</b>	<b>-</b>	<b>(1,334)</b>

**Corporate Costs**

<b>Ref</b>	<b>Category</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>Total</b>
		<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>	<b>£'000s</b>
A	Delivering operating efficiencies	(2,760)	(2,801)	(3,091)	(150)	<b>(8,803)</b>
B	Determining the Council's offer	-	-	-	-	-
C	Withdrawing services	-	-	-	-	-
D	Intervening early to reduce demand	-	-	-	-	-
E	Generating Income	-	-	-	-	-
F	Unachievable efficiencies	-	-	-	-	-
G	New efficiencies identified	-	-	-	-	-
<b>Total</b>		<b>(2,760)</b>	<b>(2,801)</b>	<b>(3,091)</b>	<b>(150)</b>	<b>(8,803)</b>