

Appendix A - DIRECTORATE COMMENTARY

Social Care Health and Housing

- The gross forecast capital outturn is £8.939m against a budget of £9.412M below budget by £0.473M. The net forecast is £4.605M, below budget by £2.814M. Of this, £2.847M is proposed to be deferred to 2017/18 comprising the Review of Accommodation/Day Support £2.422M Gypsy and Traveller Sites £0.425M.
- The tables below highlights the areas of spend :

SCHH Full Year Gross Budget and Forecast					
Scheme Categories	Gross Budget	Gross Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
Disabled Facilities Grants Scheme	2,380	2,500	120	0	120
Empty Homes	302	302	0	0	0
Renewal Assistance	281	281	0	0	0
Additional Gypsy and Traveller Sites	1,575	250	(1,325)	1,325	0
MANOP Care Home Reprovision	2,000	2,000	0	0	0
MANOP Non-HRA Extra Care Schemes	50	50	0	0	0
NHS Campus Closure	638	638	0	0	0
Adult Social Care ICT Projects	280	280	0	0	0
Social Care Single Capital Pot	0	732	732	0	732
Review of Accommodation/Day Support, "New Approaches to Outcome"	1,906	1,906	0	0	0
Total	9,412	8,939	(473)	1,325	852
% of Budget		95.0%			

SCHH Full Year Net Budget and Forecast					
Scheme Categories	Net Budget	Net Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
Disabled Facilities Grants Scheme	1,712	1,832	120	0	120
Empty Homes	292	292	0	0	0
Renewal Assistance	181	181	0	0	0
Additional Gypsy and Traveller Sites	675	250	(425)	425	0
MANOP Care Home Reprovision	2,000	2,000	0	0	0
MANOP Non-HRA Extra Care Schemes	50	50	0	0	0
NHS Campus Closure	143	0	(143)	0	(143)
Adult Social Care ICT Projects	68	0	(68)	0	(68)
Social Care Single Capital Pot	2,422	0	(2,422)	2,422	0
Review of Accommodation/Day Support, "New Approaches to Outcome"	(124)	0	124	0	124
Total	7,419	4,605	(2,814)	2,847	33
% of Budget		62.1%			

- Disabled Facilities Grants (DFG)**
The grants provided to residents through the DFG programme assist some of the poorer and most vulnerable members of the community. Without these grants in many cases the properties involved would be unsuitable for the needs of the occupiers who may then be unable to remain in their own homes. This

also reduces pressure on health service resources and residential care, as without these improvements more residents would require emergency or longer term care solutions. In 2015/16 185 DFG cases were completed which resulted in 372 major adaptations.

Q1 2015/16 saw 73 adaptations compared to 122 this year.

4.

Type of adaptation	Total Q1 15/16	Total Q1 16/17
Level access shower/wet room	24	44
Straight stair lift	8	8
Curved stair lift	3	7
Toilet alterations	10	12
Access ramps	5	8
Dropped kerb and hard standing	2	0
Wheelchair/step lift	1	1
Through floor lift	0	3
Major extension	2	4
Kitchen alterations	1	3
Access alterations (doors etc)	9	16
Heating improvements	0	2
Garage conversions/minor additions	2	2
Safety repairs/improvements	1	4
Other	5	8
Total	73	122

5. Expenditure on **Empty Homes** relates to Empty Dwelling Management Orders (EDMOs) and Empty Homes Loans. A number of Empty Homes loans are being considered for long term empty homes. Empty Homes Loan assistance is an alternative for owners of empty homes willing to work with the Council. There are 8 Empty Homes Loan cases at enquiry stage and 10 approved and in progress. There is one major scheme in Dunstable that might provide several units of accommodation.
6. Work has commenced on two properties where an EDMO has been approved. The properties are in Houghton Regis and Leighton Buzzard. The total cost of these works is expected to be £0.115M.
7. Most **Renewals Assistance** is provided as Loan Assistance. The repayment of Loan Assistance is on change of ownership of the property that has been improved with such assistance.
8. **Gypsy & Travellers** - A full planning application for Biggleswade South was determined and approved at the 29 June 2016 Development Management Committee meeting. The planning application is subject to a review by DCLG. If approved this will provide for a new Gypsy and Traveller site with 12 pitches. This will be part funded by the General Fund and HCA financial contributions. If

approval from DCLG is reached, work could begin on site towards the end of the financial year; it is therefore forecast that £0.250M will be spent in this year and the balance of works and income will be deferred to next year with a proposed net slippage of £0.425M.

9. The **MANOP** programme includes strategic acquisitions to develop the care home market and facilitate the provision of new modern residential homes for older people. It is also expected that work will commence this year to increase the supply of extra care sites and providers.
10. The **NHS Campus Closure programme** has one potential remaining project for Central Bedfordshire. This is subject to the release of capital receipts by the NHS area team. No business case exists as yet for this scheme which will be 100% externally funded.
11. The **Adult Social Care ICT project** comprises a number of schemes, the major one being the next phase of development of the Social Care case management system – the Adults Integrated Solution (AIS) module of Swift.
12. The **Review of Accommodation/Day Support project** relates to the Older People's Care Homes Re-provision project and any capital equipment and maintenance requirements for the seven older people's home transferred to local authority management in August 2014. The current forecast includes £0.2m relating to the fabric and furniture within the homes, capital enhancements, repairs to extend the useful life of boilers and lifts.

Children's Services

13. Children's Services annual capital expenditure gross budget for 2016/17 is £21.451M. The net expenditure budget is £1.454M.
14. The forecast expenditure outturn position for 2016/17 is £23.589M, £2.138M above the original Council's capital programme approved in February 2016. The forecast income has reduced to £18.865M, requiring a net contribution of £4.935M. This is mainly due to the annual review of projects within the New School Places programme reducing forecast income by £3.5M.

All but two projects within Children's Services, Schools Access and Temporary Accommodation, are funded wholly by grant receipts that have no expenditure deadline.

The table below highlights the areas of spend :

Children's Services Full Year Gross Budget and Forecast					
Scheme Categories	Gross Budget	Gross Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
New School Places	18,401	18,401	0	0	0
Schools Capital Maintenance	2,000	2,268	268	0	268
Schools Devolved Formula Capital	450	450	0	0	0
Special Schools Provision	0	1,620	1,620	0	1,620
Temporary Accommodation	400	400	0	0	0
Schools Access Initiative	200	200	0	0	0
LPSA & LAA Grant payout	0	250	250	0	250
Total	21,451	23,589	2,138	0	2,138
% of Budget		110.0%			

Children's Services Full Year Net Budget and Forecast					
Scheme Categories	Net Budget	Net Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
New School Places	854	4,335	3,481	0	3,481
Temporary Accommodation	400	400	0	0	0
Schools Access Initiative	200	200	0	0	0
Total	1,454	4,935	3,481	0	3,481
% of Budget		339.4%			

15. **New School Places (NSP)**

This programme provides the capital investment to deliver new school places required by population growth in areas of limited surplus capacity within our schools. The Council's School Organisation Plan is the evidence base that supports the commissioning of these new school places over a rolling five year period. The programme is funded by a combination of sources including Department for Education basic need grant, developer contributions and Council borrowings and capital receipts.

16. The rolling five year programme is dynamic with perpetual changes in forecasts of income and expenditure across financial years including those arising from variances in S106 totals and trigger points and in the timing and therefore cost profile of many projects.
17. In February 2016 the Council approved the programme for 2016/17 to 2019/20 with gross expenditure of:
 - £18.2M (£0.7M net) in 2016/17
 - £25M (net nil) in 2017/18
 - £17.2M (net nil) in 2018/19
 - £15M (£3.4M net) in 2019/20.
18. The 2016/17 NSP programme includes expenditure on 20 separate capital projects, most of which span more than a single financial year.

19. These projects include the provision of 1,695 new lower school places, 720 new middle school places and 1,000 new upper school places as expansions to existing schools or new school sites.
These places have been commissioned to serve the communities of Leighton Linlade, Fairfield, Stotfold, , Arlesey, Ampthill, Flitwick, Marston, Cranfield, Biggleswade, Barton and Silsoe.
20. All of the Council's New School Places are commissioned from Ofsted Good and Outstanding schools and academies. All of these new places have been provided local to the area of demographic demand, ensuring a sense of community belonging, supporting community use and promoting sustainable modes of transport. The addition of these new places as expansions to existing schools ensures their financial and therefore educational viability. All have been briefed and designed by Council officers and school leaders to provide teaching and non teaching school facilities that are recommended by DfE guidance and complement good and outstanding teaching.
21. The forecasts of income and expenditure across 2016/17 to 2019/20 that were provided to inform the MTFP were taken from a snapshot of the programme's cashflow as at October 2015 that actually indicated gross expenditure of:
- £20.2M (£2.7M net) in 2016/17
 - £25M (net nil) in 2017/18
 - £19M (£1.9M net) in 2018/19
 - £17.1M (£5.5M net) in 2019/20.
22. S106 has contributed significantly to the programme as one source of income in the past. However, S106 income will fall short of the MTFP target by £1.5M. This is due to a combination of factors that include the removal of contributions below £10k due to changes in the CIL regulations, the removal of a number of planning permissions that have now expired and most significantly a number of large developments that have been delayed, or have disputes over S106 contributions. Given the volatility in forecasts of S106 income the School Organisation Team will now meet each quarter with the Regeneration and the outcome of these reviews and the impact on established forecasts within the MTFP will be reported through this capital monitoring report.
23. The revised forecast for the NSP programme for 2016/17 is gross expenditure of:
- £18.4M (£4.3M net) in 2016/17
 - £12.4M (net nil) in 2017/18
 - £15.3M (net nil) 2018/19
 - £34.7M (£17.2 net) in 2019/20.

Schools Capital Maintenance

24. This rolling programme is externally funded by DfE grant but does require schools to contribute to the cost of works, as set out in a formula contained within the Central Bedfordshire Council's Scheme for Financing Schools. These

contributions are invoiced once planned works are complete. The initial indications are that income from schools contributions will be circa £180,000 in 2016/17.

25. In February 2016 the DfE announced the 2016/17 allocation of school condition funding to the Council for strategic capital maintenance of its school buildings. The allocation for 2016/17 is £1.994M. In addition to the grant, £0.267M unallocated funds from 2015/16 are to be utilised, making a total confirmed budget of £2.27M for the 2016/17 Schools Capital Maintenance Programme.
26. The schools capital maintenance programme for 2016/17 is funding projects including kitchen ventilation and gas safety improvements; roof repairs, boiler and heating replacement; emergency lighting, fire alarms, window replacements and renewal of electrical distribution boards. The 2016/17 Programme is also funding identified works at Leighton Middle School in collaboration with the new schools places programme.
27. The results of the Councils schools condition surveys in 2015 and the multi year indicative allocation of the DfE grant have enabled a three year programme of works to be developed, improving the ability to prioritise and communicate those priorities to schools for their own asset management planning.

To date, two roofing projects are complete; orders are raised and site dates agreed on all but six projects. The design and tendering of the remaining projects are progressing as programmed.

28. **SEND Capital Programme (Special Schools Provision)**

The Council's Special Educational Needs and Disabilities Capital Programme has been approved by Executive. The forecast external expenditure is £1.6M.

In 2016/17 this will be funding projects at Toddington St Georges Lower School and Parkfields Middle School to provide new spaces for children with hearing impairments. It is also funding the expansion of Oak Bank special school in Leighton Buzzard and also providing a new Autistic Spectrum Condition provision at Ardley Hill Academy in Dunstable.

Community Services

29. The Community Services capital programme in 2016/17 is made up of 52 schemes (excluding the Assets service) which includes large groupings of projects that relate to Environmental Services, Leisure and Transport.
30. The Community Services directorate manages an annual expenditure budget of £83.072M and external funding of £30.283M leaving a net expenditure budget of £52.789M.
31. The forecast outturn is a gross expenditure of £10.9M below budget and a net expenditure of £6.350M over the original budget. This net variance is made up of £0.845M net expenditure slipping into financial year 2017/18 and the remaining £5.505M a net forecast overspend.

The table below highlights the areas of spend.

Community Services Full Year Gross Budget and Forecast					
Scheme Categories	Gross Budget	Gross Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
Assets	10,274	10,275	1	0	1
Environmental Services	18,017	14,535	(3,482)	2,873	(609)
Leisure	2,084	2,089	5	0	5
Transport	52,697	45,246	(7,451)	10,315	2,864
Total	83,072	72,145	(10,927)	13,188	2,261
% of Budget		86.8%			

Community Services Full Year Net Budget and Forecast					
Scheme Categories	Net Budget	Net Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
Assets	9,351	9,351	0	0	0
Environmental Services	16,048	12,531	(3,517)	2,903	(614)
Leisure	(987)	2,059	3,046	(3,041)	5
Transport	28,377	35,198	6,821	(707)	6,114
Total	52,789	59,139	6,350	(845)	5,505
% of Budget		112.0%			

Assets

32. The major projects including slippage are;

- 2016/17 Corporate Property Rolling Programme (£2.135M)
- Thorn Turn Infrastructure (£2.000M)
- Stratton Park Phase 5 Infrastructure (£3.012M)
- Enhancement work for disposals (£0.972M)
- Strategic Acquisitions (£0.200M)
- Energy Efficiencies (£0.300M)
- Farm Compliance (£0.302M)
- Westbury Phase 2 Industrial Units (0.175M)

33. The full year forecast outturn is to come in on budget.

Environmental Services

34. Environmental Services are forecasting a £3.517M spend below budget. This is due to an underspend of £0.614M and slippage of £2.903M. The underspend relates to the Community Safety Partnership Grant £0.99M which is to be used to partially offset the overspend within Parking Equipment in Transport and Thorn Turn Waste Park which is being used to offset an overspend of the same amount in Transport against the South Depot. The majority of the slippage relates to Thorn Turn Waste park which is forecasting slippage of £2.668M, the remainder relates to CCTV £0.185M and Sundon Landfill Sites of £0.05M.

Major Achievements - Environmental Services

35. Sundon Landfill Restoration – Slip area reinstatement and landscaping completed. Road Haul removal is underway although progress is slower than expected due to the weather. Final trimming of levels and creation of footpaths and tracks is ongoing as is tidying up of gas wells and ditches.
36. Waste & Recycling Containers, provision of replacement Bins & Containers – Successful procurement and provision of 1008 x 240 litre, 360 x 360 litre, 6 x 660 litre, 36 x 1100 litre, 19 x dog waste, 15 x plastic street litter bins.
37. Thorn Turn Waste Park – During financial year 2016/17 funds have enabled the continuation of the Earthworks phase and the ongoing discharge of planning conditions. Considerable time has been spent exploring the options for delivery, due to a forecast spend in excess of available budget. The same applies to Southern Highways Depot under Transport (both at Thorn Turn).
38. Household Waste Recycling Centre Redevelopment – During financial year 2016/17, £819K has been spent on construction costs. This has funded the majority of the total construction costs to the Ampthill site which is almost complete and will re-open to the public on July the 18th, one month ahead of schedule. Total commitment for construction costs at this site is forecast at approximately £1.3M.

Preparation activities are underway at Leighton Buzzard. This is required due to the site being situated on an old landfill site which has suffered from subsidence. This includes working with the Environment Agency to discharge pre-commencement conditions.

39. Houghton Hall Park – Landscape restoration works started at Houghton Hall Park with tree and shrub clearance within the formal and kitchen garden areas, areas of non-native planting in the main parkland and removal of diseased/dying trees. Construction of the raised beds in the kitchen garden area and creation of the new accessible paths within the park have commenced.
40. Outdoor Access & Greenspaces Improvements – Preparatory work for improvements to our site at Southern Meadows including installation of connecting footpaths and a replacement bridge have begun.
41. Countryside Sites Health & Safety – Ongoing emergency tree works following recent storms, including felling of trees in woodlands and boundary lines to properties.
Currently preparing for a program of new fencing of sites.

Leisure

42. Leisure is forecasting a £3.046M net overspend, this is due to the external funding for the old Flitwick leisure centre now not expected until the next financial year.

Major Achievements - Leisure

43. Library & Leisure Centre Renewal Dunstable – currently in the public consultation process, and the planning and design for this project is ongoing.
44. Leisure Strategy – Implementation – Churchill Way, Shefford Play Area equipment was replaced, like for like, following arson attack last year. A feasibility study for a development plan was completed for the Dunstablians Rugby Club to support improvements required to benefit the community.

Transport

45. Transport is forecasting a £6.821M variance over budget. This is due to an overspend of £6.114M and slippage into the next financial year of £0.707M. The major elements of the forecast overspend are Woodside link £4.764M. £1.614M of this relates to expenditure and a request to bring forward budget from 2017/18 is to be submitted. The remaining £3.15M relates to external funding where work continues to identify external sources of funding. There is a £0.8M overspend for Stratton Street railway bridge which will be covered in a report to Executive in October 2016.
46. There is a forecast overspend against Parking of £0.2M which is partially offset by Community Safety Partnership Grant; and a overspend against the South Depot of £0.510M has been offset by an underspend of the same amount in Environmental Services against the Thorn Turn Waste Park. Slippage of £4.5M relates to external funding for Woodside Link which will not be received this year, £3.476M for Luton and Dunstable Busway and £0.236M on the Biggleswade Interchange.

Major Achievements - Transport

47. Woodside Link – Earthworks continue on site having been delayed by the wet weather, this has been mitigated by revising the programme of works and use of granular fill. The surfacing operations have commenced. The scheme is still on target to hit the September completion date.
48. Stratton Railway Bridge – The bridge has reopened to traffic. There remains some work required on the parapets to be completed.
49. Structural Maintenance – 2 carriageway resurfacing schemes have been completed covering 0.75kms and 4 footways resurfacing schemes completed covering 0.8 kms.
50. Integrated Transport – 24 schemes have been commenced with 1 designed.
51. Southern Highways Depot (Thorn Turn) – see Thorn Turn Waste Park under Environment (paragraph 37).
52. Northern Highways Depot (Sandy) – To date design fees of £200K have been issued to our contractor, Atkins, the concept design has been approved by our client, Ringway Jacobs.
53. M1 to A6 Link Road – The economic case of the business case for the M1 to A6 Link Road scheme has been completed and submitted to SEMLEP for £30.0M

of funding from the Local Growth Fund. The scheme comprises a new 4.4km long road between the M1 in the west and the A6 in the east, to effectively form a northern bypass of Luton opening up land for the potential development of 4,000 dwellings, allocation of 60 hectares of employment uses, and provision of a new rail freight interchange.

54. A421 – The Department for Transport (DfT) has confirmed £1.0M for ‘upfront development costs’ (2016/17) for the A421 dualling scheme. This will be used to: finalise the Transport Business Case, including getting the transport model and scheme benefits accepted by the DfT; securing the land required to widen the road and if required pursuing Compulsory Purchase; and engaging our highways contractor Ringway Jacobs to prepare detailed design and procurement. It is anticipated the scheme will be delivered through the Eastern Highways Alliance.

Regeneration & Business Support

55. The Regeneration and Business Support directorate capital programme in 2016/17 is made up of 16 schemes. The directorate manages an annual expenditure budget of £5.655M and a expenditure budget of £3.477M.
56. The directorate outturn forecast is below budget by £2.585M (gross) and below budget by £1.956M (net).
57. The table below highlights the areas of spend :

Regeneration & Business Support Full Year Gross Budget and Forecast					
Scheme Categories	Gross Budget	Gross Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
F10 BDUK2	12	12	0	0	0
Local Broadband Infrastructure	644	(57)	(701)	701	0
Market Towns Programme	1,068	532	(536)	536	0
Land Drainage Work Flood Defence	120	0	(120)	0	(120)
Development Site Promotion (Strategic Infrastructure Investment)	140	0	(140)	0	(140)
Dunstable highway De-Trunking and Redevelopment	250	100	(150)	150	0
SEMLEP BDUK Extension	1,290	1,290	0	(573)	(573)
Digitising Aerial Photographs	123	123	0	0	0
Flitwick transport Interchange	300	300	0	0	0
Flitwick Station Area Car Park Development	1,050	0	(1,050)	1,050	0
Flitwick Land Purchase Further land assembly for the Town Centre Regeneration Scheme.	81	81	0	0	0
Cranfield Technology Park Acceleration	100	100	0	0	0
Land Drainage Work (Non Highways)	20	140	120	0	120
Dunstable Town Centre Regeneration Phase 2	449	449	0	0	0
Historic Building Grant Aid Scheme	8	0	(8)	0	(8)
Total	5,655	3,070	(2,585)	1,864	(721)
% of Budget		54.3%			

Regeneration & Business Support Full Year Net Budget and Forecast					
Scheme Categories	Net Budget	Net Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
F10 BDUK2	12	12	0	0	0
Local Broadband Infrastructure	175	(14)	(189)	189	0
Market Towns Programme	1,068	500	(568)	568	0
Land Drainage Work Flood Defence	120	0	(120)	0	(120)
Development Site Promotion (Strategic Infrastructure Investment)	140	0	(140)	0	(140)
Dunstable highway De-Trunking and Redevelopment	0	0	0	0	0
SEMLEP BDUK Extension	50	50	0	0	0
Digitising Aerial Photographs	123	123	0	0	0
Flitwick transport Interchange	200	200	0	0	0
Flitwick Station Area Car Park Development	1,050	0	(1,050)	1,050	0
Flitwick Land Purchase Further land assembly for the Town Centre Regeneration Scheme.	81	81	0	0	0
Cranfield Technology Park Acceleration	0	0	0	0	0
Land Drainage Work (Non Highways)	0	120	120	0	120
Dunstable Town Centre Regeneration Phase 2	449	449	0	0	0
Rolling Social & Community Infrastructure Fund	1	0	(1)	0	(1)
Historic Building Grant Aid Scheme	8	0	(8)	0	(8)
Total	3,477	1,521	(1,956)	1,807	(149)
% of Budget		43.7%			

Major Achievements

58. Dunstable Town Centre Regeneration Phase 2 – The final Dorchester Close property was acquired on 22nd June 2016 and the complete Dorchester Close land and premises is now in the control of CBC.
59. Cranfield Technology Park Acceleration – Negotiations to acquire two pieces of land in Cranfield to enable highway improvements to be carried out are progressing well with one site agreed and with Legal Services.
60. Broadband – The Council's superfast broadband project has now officially completed the deployment stage with 72 cabinets upgraded across CBC and over 16,000 premises directly enabled to receive superfast broadband services. This exceeds the 15,500 premises originally contracted and brings superfast coverage in Central Bedfordshire to 90%, meeting the Council's target.

The Council is the accountable body for the wider Central Superfast Project, covering Bedford and Milton Keynes. In total the project has enabled over 38,000 premises. In addition, the project is also currently achieving 30.12% take up of services which is considered 'Best in Class' for the size and age of the project, and has lead to BT to offer early Gainshare payments of £900,000 to extend coverage further.

61. Market Towns – A total of 11 bids, requesting £5.34M, were submitted by the 29 February 2016 deadline. Bid sizes varied from £0.015M to £1.384M. With match funding totalling £5.73M the total package of bidding activity came to £11.07M.

The Market Towns Regeneration Forum Assessment Panel (MTRF), chaired by the Director of Regeneration and Business Support and consisting of specialist officers across CBC and the Executive Member for Corporate Resources

reviewed all bids

62. Relating to market Towns, on the 7th June 2016, the Executive approved:

- To partially support eight bids from Ampthill, Dunstable, Flitwick, Houghton Regis, Leighton Linlade, Potton, Sandy and Shefford. This totals a MTRF investment of £2.46M and will lever approximately £2.9M in match funding from Town Councils and local partners.
- For CBC to develop an area-wide High Street Improvement Scheme (HSIS) that is delivered by Town Councils. This forms a new strand of £1M investment from the MTRF leveraging over £650K match funding from businesses wishing to take part. The HSIS will focus on improving shop fronts, tackling vacant retail units, upper floors and immediate streetscape.
- To not support three bids from Arlesey, Biggleswade and Stotfold.

Further due diligence work is now underway including the development of business cases for each of the successful bids. Town Councils will be asked to enter into a Funding Agreement which will set out the terms of the funding and monitoring requirements.

The HSIS scheme launched in July 2016 is working in partnership with Town Councils to promote the scheme in their market town.

Improvement & Corporate Services

63. The gross and net budget for ICS is £5.01M. The forecast outturn position is on budget.

The table below highlights the areas of spend :

Improvement & Corporate Services Full Year Gross Budget and Forecast					
Scheme Categories	Gross/Net Budget	Gross/Net Forecast	Variance	Deferred Spend	Over / (Under) spend
	£k	£k	£k	£k	£k
Information Assets	4,523	4,523	0	0	0
Other	488	488	0	0	0
Total	5,011	5,011	0	0	0

% of Budget

100.0%

(Note gross and Net are the same as all internally funded)

64. The budget includes £3.500M of funding for new 2016/17 schemes and deferred expenditure of £1.511M from previous years. There is £4.523M of budget allocated to Information Technology (IT) projects.

There are three major projects which are Digitisation (£2.000M), ICT Strategic Investment (£1.695M) & IT Infrastructure Rolling Programme (£0.828M). All are forecasting to achieve budget.

65. Other relates to the Office Rationalisation (Working Smarter) project.