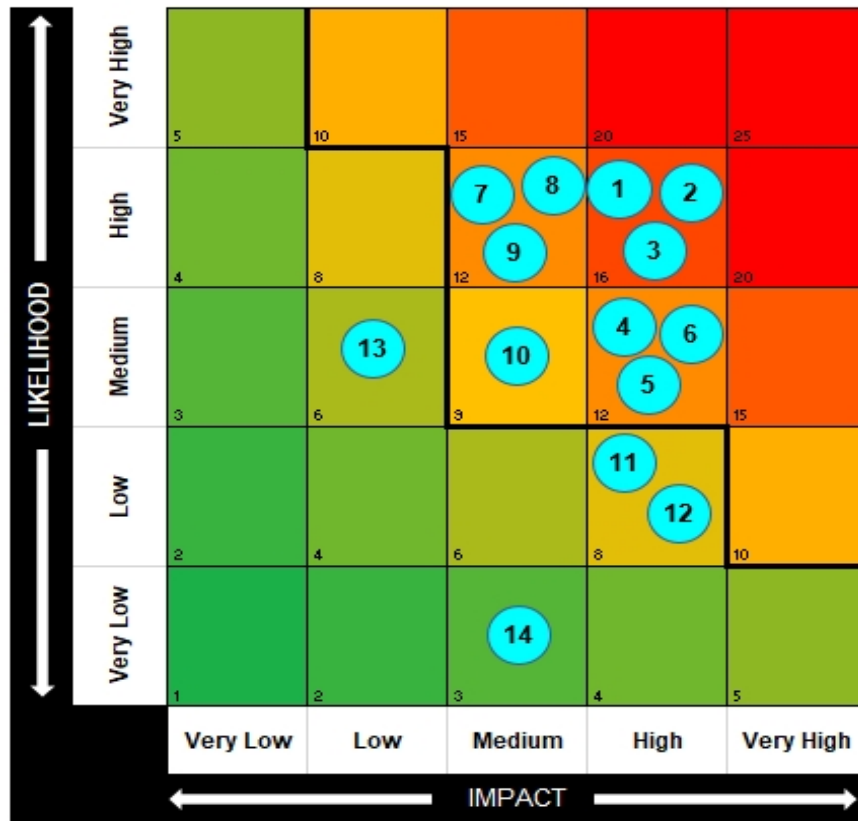


# Strategic Risk Dashboard



- Key:**
- New Risk
  - Current Position
  - Previous Position

**Assessing Likelihood**

Scale	Description	Likelihood of Occurrence
5	Very High	Likely to occur each year / over 60% chance of occurrence
4	High	Likely to occur every 3 years / up to 60% chance of occurrence
3	Medium	Likely to occur every 5 years / up to 50% chance of occurrence
2	Low	Likely to occur every 10 years / up to a 20% chance of occurrence
1	Very Low	Likely to occur every 10+ years / up to a 10% chance of occurrence

Key			2016/17				2017/18	
#	Reference	Risk	May	Aug	Dec	Mar	June	Aug
1	STR0035	Failure to deliver major transformation programme within Children's Services.	16	16	16	16	16	16
2	STR0032	Unsustainable market for social care.	12	16	16	16	16	16
3	STR0027	Failure to adopt a Local Plan and Community Infrastructure Levy (CIL) .	16	16	16	16	16	16
4	STR0001	Continuing significant reduction in or redirection of funding due to Central Government cuts, or loss of grant or other funding e.g. Health funding, Schools' Finance Regulations.	16	16	16	16	16	12
5	STR0009	Fragility / Failure of partners compromising public services and increasing costs to the Council	16	16	16	16	12	12
6	STR0036	Failure to deliver social cohesion.	16	16	16	16	16	12
7	STR0037	Failure to support vulnerable people and families, which results in higher demand for more intensive services.	9	12	12	12	12	12
8	STR0039	Failure to manage demand for rented and specialist accommodation as a consequence of constrained housing supply.		12	12	12	12	12
9	STR0040	Political and economic uncertainty arising from UK leaving EU and other significant international events.			12	12	12	12
10	STR0038	Ineffective partnership response to Emergency Planning.	12	12	12	9	9	9
11	STR0008	Failure or disruption to key elements of core infrastructure (data centre, environment and networks) leading to no functionality for more than 24 hours.	8	8	8	8	8	8
12	STR0013	Information Management: a lack of consistent information management and data accuracy across the organisation and the risk of non compliance with the Data Protection Act / (GDPR from May 2018).	8	8	8	8	8	8
13	STR0033	The impact of cyber crime.	6	6	6	6	6	6
14	STR0041	Failure to enact the changes we seek to move the organisation forward.						3

There are no significant changes to the risks in this update.

There has been some updating to the detail within the mitigation underway and future action planned as shown by the track changes on the Strategic Risk Register.

**Assessing Impact**

Impact Score	Impact Title	Example Description
5	Very High	Total system dysfunction, total shutdown of operations, financial loss over £5m, key person resignation/removal, sustained adverse publicity in nation media, fatality or permanent disability
4	High	All operational areas of a location compromised, other locations may be affected, financial loss up to £5M, sustained adverse publicity in nation media, greater than 6 months absence for more than 5 people (single event)
3	Medium	Disruption to a number of operational areas within a location and possible flow on to other locations, financial loss up to £1m, significant adverse publicity in nation media, greater than 20 days absence for more than 5 people (single event)
2	Low	Some disruption manageable by altered operational routine, financial loss up to £250k, significant adverse publicity in local media, short term absence for up to 5 people (single event)
1	Very Low	Minimal interruption to service, financial loss up to £100k, Minor adverse publicity in local media, short term absence for up to 5 people.

APPENDIX A