

2018/19 BUDGET BY HEADS OF SERVICE BY EXPENDITURE TYPE

	Payroll related	Running Costs	TOTAL SPEND	Sales, Fees and Charges	Grants and other income	TOTAL INCOME	2018/19 NET BUDGET
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Social Care, Health & Housing							
5000 Director of Social Care, Health, Housing							
50000 Director of Social Care Health & Housing	181	10	191	-	(65)	(65)	126
50010 Managing Accom Needs of Older	410	11	421	-	(361)	(361)	61
	591	21	612	-	(425)	(425)	187
5050 Procurement & Customer Services							
22200 Head of Customer Services	2,077	36	2,113	-	(203)	(203)	1,910
27000 Procurement	443	(226)	218	(695)	(63)	(758)	(540)
	2,521	(190)	2,331	(695)	(266)	(961)	1,371
5150 Housing Solutions (GF)							
51500 Housing Solutions	1,937	2,356	4,294	-	(1,497)	(1,497)	2,797
51600 Private Sector Housing options (GF)	(80)	20	(60)	-	(235)	(235)	(295)
51700 Housing Management (GF)	719	1,072	1,792	(255)	(485)	(740)	1,052
	2,577	3,449	6,025	(255)	(2,217)	(2,471)	3,554
5200 Adult Social Care							
52000 Assistant Director Adult Social Care	1,010	611	1,621	(93)	(75)	(168)	1,454
52100 Older People and Physical Disability Mgt	430	18	448	-	-	-	448
52140 Older People - Day Care	701	157	858	(137)	(36)	(173)	685
52160 Enablement	2,688	383	3,071	-	(1,770)	(1,770)	1,301
52180 OPPD Care Management - Central	1,340	224	1,564	-	(510)	(510)	1,053
52185 OPPD Care Management - North	2,051	14,787	16,838	(4,164)	(1,064)	(5,228)	11,610
52190 OPPD Care Management - South	2,200	17,299	19,498	(4,923)	(1,089)	(6,012)	13,487
52300 LD and MH Management	429	14	443	-	-	-	443
52301 Under 65 Mental Health Packages	-	1,097	1,097	(93)	-	(93)	1,004
52420 Learning Disabilities - A&C	500	23,982	24,483	(2,281)	(89)	(2,369)	22,113
52440 Learning Disabilities - Direct Services	3,668	221	3,889	(20)	-	(20)	3,869
52460 Sheltered Employment	33	-	33	-	-	-	33
52600 Emergency Duty Team	690	11	701	(404)	-	(404)	298
52700 Residential Homes for Older People	3,161	835	3,997	(1,311)	-	(1,311)	2,686
	18,902	59,640	78,542	(13,426)	(4,632)	(18,058)	60,484
5300 Commissioning							
53000 Assistant Director Commissioning	-	(600)	(600)	-	-	-	(600)
53300 Contracts	-	5,887	5,887	(2,192)	(938)	(3,131)	2,757
53301 LD Transfer	-	5,621	5,621	(347)	-	(347)	5,274
53302 Commissioning Operations	495	53	548	-	-	-	548
53303 Voluntary Community Sector	-	1,711	1,711	(983)	(302)	(1,285)	425
53304 Community Support Activities	-	98	98	-	(89)	(89)	9
53305 Community Grants	-	35	35	(7)	-	(7)	29
53307 Formal Agreements	-	149	149	-	-	-	149
53600 Contracting	400	240	640	-	-	-	640
	895	13,193	14,089	(3,529)	(1,330)	(4,859)	9,230
5400 Resources - SCH&H							
54000 Asst Director - Business and Performance	145	221	366	-	(749)	(749)	(383)
54100 Business Systems	132	58	190	-	(5)	(5)	185
54200 Partnership & Performance	909	17	925	(46)	(248)	(294)	632
	1,186	296	1,482	(46)	(1,002)	(1,048)	434
Total Social Care, Health and Housing	26,672	76,409	103,081	(17,951)	(9,871)	(27,822)	75,259
Children's Services							
4000 Director of Children's Services							
40000 Directors Cost Centre	(555)	475	(79)	-	(100)	(100)	(179)
	(555)	475	(79)	-	(100)	(100)	(179)
4100 Safeguarding & Early Help							
41000 Safeguarding & Early Help	827	13	839	-	-	-	839
41100 SEND	1,070	101	1,171	(23)	(496)	(519)	652
41200 Children in Care & Care Leavers	1,933	1,219	3,152	-	(86)	(86)	3,066
41205 LAC Placement Costs	1,067	10,268	11,335	(599)	(1,296)	(1,894)	9,441
41210 Intake and Family Support	5,805	494	6,300	(36)	(68)	(104)	6,196
41300 Children with Disabilities Service Manager	1,689	1,263	2,952	-	(100)	(100)	2,852
41400 Quality Assurance CRS Service Manager	1,283	34	1,317	-	-	-	1,317
41500 Fostering & Adoption Service Manager	1,862	2,123	3,985	(93)	(100)	(193)	3,792
43300 Early Intervention / Prevention Serv Manager	2,398	3,673	6,071	-	(2,142)	(2,142)	3,930
	17,936	19,187	37,123	(751)	(4,287)	(5,039)	32,084
4200 Education & Transformation							
41600 Local Safeguarding Children's Board	118	13	130	-	-	-	130
42000 Education & Transformation	917	18	935	-	(139)	(139)	796
42300 Children's Services Commissioning	195	2	196	(10)	-	(10)	186
43100 Youth Service	659	1,313	1,973	(15)	(18)	(33)	1,940
44300 Education Services	829	12,730	13,559	(681)	(12,317)	(12,999)	560
44400 Other School Budgets	-	4,648	4,648	-	(4,648)	(4,648)	-
44500 Head of Partnerships & Workforce Dev	572	435	1,007	(286)	(34)	(320)	687
44650 Head of Performance	365	24	389	(22)	-	(22)	367
45000 AD Education Services	-	-	-	-	-	-	-
45600 Music Service	575	486	1,061	(681)	(372)	(1,053)	8
45700 School Organisation & Capital Planning	544	286	830	(41)	(260)	(301)	529
	4,774	19,954	24,728	(1,735)	(17,789)	(19,524)	5,203
4400 Partnerships							
44000 Partnerships	203	302	506	-	-	-	506
	203	302	506	-	-	-	506
4950 Central DSG/YPLA							
49500 Central Retained Funds	-	-	-	-	(1,299)	(1,299)	(1,299)
	-	-	-	-	(1,299)	(1,299)	(1,299)
Total Children's Services	22,359	39,919	62,277	(2,487)	(23,475)	(25,962)	36,316

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Community Services							
6200 Community Services Director							
62000 Community Services Director	(124)	22	(101)	-	-	-	(101)
	(124)	22	(101)	-	-	-	(101)
6400 Highways Transportation							
64001 Highways Contracts	2,350	4,403	6,753	(1,600)	(1,350)	(2,949)	3,804
64003 Passenger Transport Services	1,833	3,873	5,706	(500)	(275)	(775)	4,931
42350 Educational Transport	-	7,020	7,020	(121)	(122)	(243)	6,777
	4,183	15,296	19,479	(2,221)	(1,747)	(3,968)	15,512
6800 Environmental Services							
63005 Libraries	1,980	1,116	3,097	(370)	(3)	(374)	2,723
68001 Emergency Planning	282	32	314	(161)	-	(161)	153
68002 Public Protection	1,734	78	1,813	(965)	(170)	(1,135)	678
68003 Community Safety	1,018	254	1,272	(119)	-	(119)	1,153
68004 Waste Services	933	20,142	21,075	(508)	-	(508)	20,567
68005 Leisure & Active Lifestyles	990	875	1,865	(1,342)	(284)	(1,626)	239
68006 Parking	535	566	1,101	(1,716)	-	(1,716)	(614)
	7,472	23,064	30,536	(5,181)	(457)	(5,639)	24,898
7410 Information Technology (OH)							
74000 IT Operations	2,939	17	2,956	-	(399)	(399)	2,557
74001 IT Corporate	-	5,358	5,358	(753)	(611)	(1,364)	3,994
	2,939	5,375	8,314	(753)	(1,010)	(1,763)	6,551
7600 Chief Assets Officer							
16000 Working Smarter	(1)	(3)	(4)	-	-	-	(4)
76000 Corporate Assets	1,071	784	1,855	(2,390)	(43)	(2,433)	(578)
76050 Chief Assets Officer	252	(37)	215	-	(155)	(155)	61
76200 Capital Construction Team	-	-	-	-	-	-	-
76300 Hd of Facilities, Maintenance & Development	679	7,631	8,311	(459)	(3,245)	(3,704)	4,606
	2,002	8,375	10,477	(2,849)	(3,443)	(6,292)	4,085
Total Community Services	16,473	52,132	68,705	(11,004)	(6,657)	(17,661)	50,944
Regeneration and Business Support							
6100 Service Development							
66000 Regeneration & Business Support Director	(148)	203	55	-	-	-	55
	(148)	203	55	-	-	-	55
6300 Business and Investment							
63000 Group Manager - Business and Investment	1,361	104	1,465	-	-	-	1,465
63001 Business and Employment - Economy	10	110	120	-	-	-	120
63002 Investment	21	18	38	-	(30)	(30)	8
63003 External European Funding Schemes	533	251	784	-	(784)	(784)	-
63004 Employment & Skills	748	708	1,456	(3)	(1,412)	(1,416)	41
	2,673	1,190	3,864	(3)	(2,226)	(2,230)	1,634
6500 Development Infrastructure							
65000 Group Manager - Business and Investment	5	6	11	-	-	-	11
65001 Development Plan & Strategic Housing	42	407	449	-	(30)	(30)	419
65002 Development Management	5,015	739	5,754	(3,682)	(53)	(3,735)	2,019
65004 Building Control	1,039	789	1,827	(816)	(6)	(822)	1,005
65005 Archaeology	1,661	587	2,249	(2,238)	-	(2,238)	11
65006 Minerals and Waste	472	18	490	(238)	-	(238)	252
	8,235	2,546	10,780	(6,974)	(89)	(7,063)	3,717
Total Regeneration and Business Support	10,760	3,939	14,699	(6,978)	(2,315)	(9,293)	5,406
Public Health							
8000 Director of Public Health							
81000 Director of Public Health	-	1,838	1,838	-	(12,264)	(12,264)	(10,426)
	-	1,838	1,838	-	(12,264)	(12,264)	(10,426)
8010 Asst Director of Public Health							
80100 AD (Shared Svcs/Mngmnt Tm/Doolittle Mill/Other)	163	925	1,116	(185)	-	(185)	903
80101 Bedfordshire Drugs Action Team	100	3,891	3,991	(1,599)	-	(1,599)	2,393
80102 Children and Young People	118	9,147	9,264	(2,705)	-	(2,705)	6,559
80103 Adults and Older People	427	498	925	(289)	-	(289)	636
	807	14,489	15,296	(4,778)	-	(4,778)	10,490
Total Public Health	807	16,327	17,134	(4,778)	(12,264)	(17,042)	64
Chief Executive's							
1100 Chief Executive (OH)							
11000 Chief Executive	292	8	300	-	-	-	300
	292	8	300	-	-	-	300
2100 Communications (OH)							
21000 Communications	139	(181)	(42)	-	(47)	(47)	(89)
21100 Corporate Communications	471	48	519	(33)	(8)	(41)	478
21400 Consultation & Intelligence	146	41	187	-	-	-	187
23000 Knowledge and Insight	177	21	198	-	-	-	198
23400 Corporate Subscriptions	-	98	98	-	-	-	98
	931	29	960	(33)	(55)	(88)	872
Total Chief Executive's	1,224	36	1,260	(33)	(55)	(88)	1,172

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Resources							
1500 Director of Resources (OH)							
15000 Director of Resources	(25)	(13)	(39)	-	(216)	(216)	(255)
	(25)	(13)	(39)	-	(216)	(216)	(255)
7200 Finance							
72020 Financial Performance and Support	2,067	8	2,075	-	(125)	(125)	1,950
72030 Financial Operations	1,447	1,168	2,615	(928)	(222)	(1,150)	1,465
	3,514	1,176	4,690	(928)	(347)	(1,275)	3,415
2240 Head of Revenues & Benefits							
22400 Head of Revenues & Benefits	3,014	60,943	63,957	(2,725)	(60,129)	(62,854)	1,103
	3,014	60,943	63,957	(2,725)	(60,129)	(62,854)	1,103
2500 Governance (OH)							
25000 Policy & Strategy	195	11	205	-	-	-	205
75200 Head of Democratic Services	1,842	176	2,018	(457)	-	(457)	1,561
75210 Committee Services	214	12	227	(10)	(16)	(26)	201
75300 Registration & Coroner Service (Not OH)	764	604	1,368	(429)	(542)	(971)	397
	3,015	803	3,818	(896)	(558)	(1,454)	2,364
7300 People (OH)							
73000 Operational HR	2,141	20	2,161	-	(180)	(180)	2,009
73010 TU Facilities	84	-	84	-	(12)	(12)	72
73020 Corporate Development	281	(202)	79	-	-	-	79
	2,505	(182)	2,323	-	(192)	(192)	2,160
7500 Legal Services (OH)							
75110 LGSS Contract	130	1,856	1,986	(181)	(96)	(277)	1,709
	130	1,856	1,986	(181)	(96)	(277)	1,709
7700 Internal Audit							
77000 Head of Audit	410	173	583	-	(33)	(33)	550
	410	173	583	-	(33)	(33)	550
Total Resources	12,563	64,756	77,319	(4,730)	(61,571)	(66,300)	11,046
Corporate Costs							
7800 Corporate Costs							
78000 Corporate Costs	4,607	9,666	14,273	-	(1,001)	(1,001)	13,271
	4,607	9,666	14,273	-	(1,001)	(1,001)	13,271
7900 Contingency & Reserves							
79100 Contingency & Reserves	-	3,240	3,240	-	(6,947)	(6,947)	(3,707)
	-	3,240	3,240	-	(6,947)	(6,947)	(3,707)
Total Corporate Costs	4,607	12,906	17,513	-	(7,948)	(7,948)	9,564
Landlord Business							
51000 Assistant Director Housing Service (HRA)	698	16,824	17,522	(121)	(35)	(156)	17,367
51100 Housing Management (HRA)	3,296	1,905	5,201	(983)	(26,896)	(27,879)	(22,679)
51200 Asset Management (HRA)	1,203	5,091	6,294	(17)	(10)	(27)	6,267
51300 Financial Inclusion (HRA)	439	540	979	-	(2,028)	(2,028)	(1,049)
51350 Housing Investment	323	(229)	94	-	-	-	94
	5,959	24,131	30,090	(1,120)	(28,970)	(30,090)	0
Total Landlord Business	5,959	24,131	30,090	(1,120)	(28,970)	(30,090)	0
Schools							
45500 PVIs	5,309	-	-	-	-	-	5,309
30000 Nursery School Control Account	638	-	-	-	-	-	638
60000 Lower School Control Account	55,135	-	-	-	-	-	55,135
70000 Middle School Control Account	8,993	-	-	-	-	-	8,993
80000 Upper School Control Account	9,462	-	-	-	-	-	9,462
90000 Special School Control Account	6,759	-	-	-	-	-	6,759
49000 School ISB Funding	(86,296)	-	-	-	-	-	(86,296)
Total Schools	-	-	-	-	-	-	-
TOTAL (including Landlord Business and Schools)	101,423	290,555	391,978	(49,081)	(153,126)	(202,207)	189,771
TOTAL (excluding Landlord Business and Schools)	95,464	266,424	361,888	(47,960)	(124,156)	(172,116)	189,771